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PREFACE

E ach person's life is lived as a series of conversations. Analyzing everyday conversations, and their effects on relationships, has been the focus of my career as a sociolinguist. In this book I listen to the voices of women and men. I make sense of seemingly senseless misunderstandings that haunt our relationships, and show that a man and a woman can interpret the same conversation differently, even when there is no apparent misunderstanding. I explain why sincere attempts to communicate are so often confounded, and how we can prevent or relieve some of the frustration.

My book That's Not What I Meant! showed that people have different conversational styles. So when speakers from different parts of the country, or of different ethnic or class backgrounds, talk to each other, it is likely that their words will not be understood exactly as they were meant. But we are not required to pair off for life with people from different parts of the country or members of different ethnic groups, though many choose to. We are expected to pair off with people of the other gender, and many do, for long periods of time if not for life. And whereas many of us (though fewer and fewer) can spend large portions of our lives without coming into close contact with people of vastly different cultural backgrounds, few people-not even those who have no partners in life or whose primary relationships are with same-sex partners-can avoid close contact with people of the other gender, as relatives and co-workers if not as friends.

That's Not What I Meant! had ten chapters, of which one dealt with gender differences in conversational style. But when I received requests for interviews, articles, and lectures, 90 percent

wanted me to focus on 10 percent of the book—the chapter on male-female differences. Everyone wanted to know more about gender and conversational style.

I too wanted to find out more. Indeed, I had decided to become a linguist largely because of a course taught by Robin Lakoff that included her research on gender and language. My first major linguistic study was of gender and cultural differences in indirectness, and I was fairly familiar with others' research on the topic. But although I had always inhabited the outskirts of gender research, I had not leaped into its inner circle, partly because the field is so controversial.

Whenever I write or speak about conversational style differences between women and men, sparks fly. Most people exclaim that what I say is true, that it explains their own experience. They are relieved to learn that what has caused them trouble is a common condition, and there is nothing terribly wrong with them, their partners, or their relationships. Their partners' ways of talking, which they had ascribed to personal failings, could be reframed as reflecting a different system. And their own ways of talking, which their partners had been hounding them about for years, could be defended as logical and reasonable.

But although most people find that my explanation of gender differences in ways of talking accounts for their own experience—and they are eager to offer their own examples to prove it—some people become agitated as soon as they hear a reference to gender. A few become angry at the mere suggestion that women and men are different. And this reaction can come from either women or men.

Some men hear any statement about women and men, coming from a woman, as an accusation—a fancy way of throwing up her hands, as if to say, "You men!" They feel they are being objectified, if not slandered, by being talked about at all.

But it is not only men who bridle at statements about women and men. Some women fear, with justification, that any observation of gender differences will be heard as implying that it is women who are different—different from the standard, which is

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whatever men are. The male is seen as normative, the female as departing from the norm. And it is only a short step—maybe an inevitable one—from "different" to "worse."

Furthermore, if women's and men's styles are shown to be different, it is usually women who are told to change. I have seen this happen in response to my own work. In an article I wrote for *The Washington Post*, I presented a conversation that had taken place between a couple in their car. The woman had asked, "Would you like to stop for a drink?" Her husband had answered, truthfully, "No," and they hadn't stopped. He was later frustrated to learn that his wife was annoyed because she had wanted to stop for a drink. He wondered, "Why didn't she just say what she wanted? Why did she play games with me?" The wife, I explained, was annoyed not because she had not gotten her way, but because her preference had not been considered. From her point of view, she had shown concern for her husband's wishes, but he had shown no concern-for hers.

My analysis emphasized that the husband and wife in this example had different but equally valid styles. This point was lost in a heavily edited version of my article that appeared in the The Toronto Star, which had me advising: "The woman must realize that when he answers 'yes' or 'no' he is not making a non-negotiable demand." The Star editor had deleted the immediately preceding text, which read: "In understanding what went wrong, the man must realize that when she asks what he would like, she is not asking an information question but rather starting a negotiation about what both would like. For her part, however, the woman must realize that . . ." Deft wielding of the editorial knife had transformed my claim that women and men should both make adjustments into a claim that women must make a unilateral effort to understand men. Informing women of what they alone must "realize" implies that the man's way is right and the woman's wrong. This edited version was reprinted in a textbook, and the error proliferated.

We all know we are unique individuals, but we tend to see others as representatives of groups. It's a natural tendency, since we must see the world in patterns in order to make sense of it; we wouldn't be able to deal with the daily onslaught of people and objects if we couldn't predict a lot about them and feel that we know who and what they are. But this natural and useful ability to see patterns of similarity has unfortunate consequences. It is offensive to reduce an individual to a category, and it is also misleading. Dividing women and men into categories risks reinforcing this reductionism.

Generalizations, while capturing similarities, obscure differences. Everyone is shaped by innumerable influences such as ethnicity, religion, class, race, age, profession, the geographical regions they and their relatives have lived in, and many other group identities—all mingled with individual personality and predilection. People are apt to sum up others by reference to one category or a few, such as "southern belle," "New York Jewish intellectual," "Boston Brahmin," or "hot-tempered Italian." Although these categories might predict some of the behaviors of the people so described, they miss far more about them than they capture. In innumerable ways, every person is utterly unlike anyone else—including anyone else from many of the same categories.

Despite these dangers, I am joining the growing dialogue on gender and language because the risk of ignoring differences is greater than the danger of naming them. Sweeping something big under the rug doesn't make it go away; it trips you up and sends you sprawling when you venture across the room. Denying real differences can only compound the confusion that is already widespread in this era of shifting and re-forming relationships between women and men.

Pretending that women and men are the same hurts women, because the ways they are treated are based on the norms for men. It also hurts men who, with good intentions, speak to women as they would to men, and are nonplussed when their words don't work as they expected, or even spark resentment and anger.

This paradox is expressed by an American Indian woman, Abby Abinanti, describing why she found law school a difficult and alienating experience: People did not like or accept the idea of Indians or women being lawyers. Some people could not decide which idea they hated more. Some pretended that it didn't make any difference, that we were all the same. I, too, could be "one of the boys," "one of the white boys." Not likely. Both of these approaches created problems for me.

It is easy to see how people who hate the idea of women or Indians being lawyers would create problems for an Indian woman in law school. It is harder to see how those who wanted to accept her as an equal also created problems for her. Assuming she was the same was destructive, because she was not the same; the assumptions, values, and styles that reflected and validated their identities undercut hers.

The desire to affirm that women are equal has made some scholars reluctant to show they are different, because differences can be used to justify unequal treatment and opportunity. Much as I understand and am in sympathy with those who wish there were no differences between women and men—only reparable social injustice—my research, others' research, and my own and others' experience tell me it simply isn't so. There are gender differences in ways of speaking, and we need to identify and understand them. Without such understanding, we are doomed to blame others or ourselves—or the relationship—for the otherwise mystifying and damaging effects of our contrasting conversational styles.

Recognizing gender differences frees individuals from the burden of individual pathology. Many women and men feel dissatisfied with their close relationships and become even more frustrated when they try to talk things out. Taking a sociolinguistic approach to relationships makes it possible to explain these dissatisfactions without accusing anyone of being crazy or wrong, and without blaming—or discarding—the relationship. If we recognize and understand the differences beween us, we can take them into account, adjust to, and learn from each other's styles.

The sociolinguistic approach I take in this book shows that

many frictions arise because boys and girls grow up in what are essentially different cultures, so talk between women and men is cross-cultural communication. A cross-cultural approach to gender differences in conversational style differs from the work on gender and language which claims that conversations between men and women break down because men seek to dominate women. No one could deny that men as a class are dominant in our society, and that many individual men seek to dominate women in their lives. And yet male dominance is not the whole story. It is not sufficient to account for everything that happens to women and men in conversations—especially conversations in which both are genuinely trying to relate to each other with attention and respect. The effect of dominance is not always the result of an intention to dominate. That is the news that this book brings.

In this era of opening opportunity, women are beginning to move into positions of authority. At first we assumed they could simply talk the way they always had, but this often doesn't work. Another logical step is that they should change their styles and talk like men. Apart from the repugnance of women's having to do all the changing, this doesn't work either, because women who talk like men are judged differently—and harshly. We have no choice but to examine our choices and their effects. Only by understanding each other's styles and our own options can we begin to realize our opportunities and escape the prison of a monolithic conversational style.

Conversational style differences do not explain all the problems that arise in relationships between women and men. Relationships are sometimes threatened by psychological problems, true failures of love and caring, genuine selfishness—and real effects of political and economic inequity. But there are also innumerable situations in which groundless allegations of these failings are made, simply because partners are expressing their thoughts and feelings, and their assumptions about how to communicate, in different ways. If we can sort out differences based on conversational style, we will be in a better position to confront real conflicts of interest—and to find a shared language in which to negotiate them. In opening the preface to That's Not What I Meant!, I told of a student who said that taking a course I taught at Georgetown University had saved her marriage. Not long ago, the same woman—now a professor, and still married—wrote me a letter. She said that she and her husband had been talking, and somehow the conversation had turned into an argument. In the middle of it he said in exasperation, "Dr. Tannen had better hurry up and write that new book, because this business of men and women talking has got to be the biggest problem around!" In closing this preface, I offer this book to him, and to women and men everywhere who are trying their best to talk to each other.

Different Words, Different Worlds

Many years ago I was married to a man who shouted at me, "I do not give you the right to raise your voice to me, because you are a woman and I am a man." This was frustrating, because I knew it was unfair. But I also knew just what was going on. I ascribed his unfairness to his having grown up in a country where few people thought women and men might have equal rights.

Now I am married to a man who is a partner and friend. We come from similar backgrounds and share values and interests. It is a continual source of pleasure to talk to him. It is wonderful to have someone I can tell everything to, someone who understands. But he doesn't always see things as I do, doesn't

men in find

always react to things as I expect him to. And I often don't understand why he says what he does.

At the time I began working on this book, we had jobs in different cities. People frequently expressed sympathy by making comments like "That must be rough," and "How do you stand it?" I was inclined to accept their sympathy and say things like "We fly a lot." Sometimes I would reinforce their concern: "The worst part is having to pack and unpack all the time." But my husband reacted differently, often with irritation. He might respond by de-emphasizing the inconvenience: As academics, we had four-day weekends together, as well as long vacations throughout the year and four months in the summer. We even benefited from the intervening days of uninterrupted time for work. I once overheard him telling a dubious man that we were lucky, since studies have shown that married couples who live together spend less than half an hour a week talking to each other; he was implying that our situation had advantages.

I didn't object to the way my husband responded—everything he said was true—but I was surprised by it. I didn't understand why he reacted as he did. He explained that he sensed condescension in some expressions of concern, as if the questioner were implying, "Yours is not a real marriage; your ill-chosen profession has resulted in an unfortunate arrangement. I pity you, and look down at you from the height of complacence, since my wife and I have avoided your misfortune." It had not occurred to me that there might be an element of one-upmanship in these expressions of concern, though I could recognize it when it was pointed out. Even after I saw the point, though, I was inclined to regard my husband's response as slightly odd, a personal quirk. He frequently seemed to see others as adversaries when I didn't.

Having done the research that led to this book, I now see that my husband was simply engaging the world in a way that many men do: as an individual in a hierarchical social order in which he was either one-up or one-down. In this world, conversations are negotiations in which people try to achieve and maintain the upper hand if they can, and protect themselves from others' attempts to put them down and push them around. Life, then, is a contest, a struggle to preserve independence and avoid failure.

I, on the other hand, was approaching the world as many women do: as an individual in a network of connections. In this world, conversations are negotiations for closeness in which people try to seek and give confirmation and support, and to reach consensus. They try to protect themselves from others' attempts to push them away. Life, then, is a community, a struggle to preserve intimacy and avoid isolation. Though there are hierar-wine chies in this world too, they are hierarchies more of friendship with than of power and accomplishment.

Women are also concerned with achieving status and avoiding failure, but these are not the goals they are focused on all the time, and they tend to pursue them in the guise of connection.

And men are also concerned with achieving involvement and avoiding isolation, but they are not focused on these goals, and they tend to pursue them in the guise of opposition.

Discussing our differences from this point of view, my husband pointed out to me a distinction I had missed: He reacted the way I just described only if expressions of concern came from men in whom he sensed an awareness of hierarchy. And there were times when I too disliked people's expressing sympathy about our commuting marriage. I recall being offended by one man who seemed to have a leering look in his eye when he asked, "How do you manage this long-distance romance?" Another time I was annoyed when a woman who knew me only by reputation approached us during the intermission of a play, discovered our situation by asking my husband where he worked, and kept the conversation going by asking us all about it. In these cases, I didn't feel put down; I felt intruded upon. If my husband was offended by what he perceived as claims to superior status, I felt these sympathizers were claiming inappropriate intimacy.

INTIMACY AND INDEPENDENCE

Intimacy is key in a world of connection where individuals negotiate complex networks of friendship, minimize differences, try to reach consensus, and avoid the appearance of superiority, which would highlight differences. In a world of status, independence is key, because a primary means of establishing status is to tell others what to do, and taking orders is a marker of low status. Though all humans need both intimacy and independence, women tend to focus on the first and men on the second. It is as if their life-blood ran in different directions.

These_differences can give women and men differing views of the same situation, as they did in the case of a couple I will call Linda and Josh. When Josh's old high-school chum called him at work and announced he'd be in town on business the following month, Josh invited him to stay for the weekend. That evening he informed Linda that they were going to have a houseguest, and that he and his chum would go out together the first night to shoot the breeze like old times. Linda was upset. She was going to be away on business the week before, and the Friday night when Josh would be out with his chum would be her first night home. But what upset her the most was that Josh had made these plans on his own and informed her of them, rather than discussing them with her before extending the invitation.

Linda would never make plans, for a weekend or an evening, without first checking with Josh. She can't understand why he doesn't show her the same courtesy and consideration that she shows him. But when she protests, Josh says, "I can't say to my friend, 'I have to ask my wife for permission'!"

To Josh, checking with his wife means seeking permission, which implies that he is not independent, not free to act on his own. It would make him feel like a child or an underling. To

Linda, checking with her husband has nothing to do with permission. She assumes that spouses discuss their plans with each other because their lives are intertwined, so the actions of one have consequences for the other. Not only does Linda not mind telling someone, "I have to check with Josh"; quite the contrary—she likes it. It makes her feel good to know and show that she is involved with someone, that her life is bound up with someone else's.

Linda and Josh both felt more upset by this incident, and others like it, than seemed warranted, because it cut to the core of their primary concerns. Linda was hurt because she sensed a failure of closeness in their relationship: He didn't care about her as much as she cared about him. And he was hurt because he felt she was trying to control him and limit his freedom.

A similar conflict exists between Louise and Howie, another couple, about spending money. Louise would never buy anything costing more than a hundred dollars without discussing it with Howie, but he goes out and buys whatever he wants and feels they can afford, like a table saw or a new power mower. Louise is disturbed, not because she disapproves of the purchases, but because she feels he is acting as if she were not in the picture.

Many women feel it is natural to consult with their partners at every turn, while many men automatically make more decisions without consulting their partners. This may reflect a broad difference in conceptions of decision making. Women expect decisions to be discussed first and made by consensus. They appreciate the discussion itself as evidence of involvement and communication. But many men feel oppressed by lengthy discussions about what they see as minor decisions, and they feel hemmed in if they can't just act without talking first. When women try to initiate a freewheeling discussion by asking, "What do you think?" men often think they are being asked to decide.

Communication is a continual balancing act, juggling the conflicting needs for intimacy and independence. To survive in the world, we have to act in concert with others, but to survive as ourselves, rather than simply as cogs in a wheel, we have to

act alone. In some ways, all people are the same: We all eat and sleep and drink and laugh and cough, and often we eat, and laugh at, the same things. But in some ways, each person is different, and individuals' differing wants and preferences may conflict with each other. Offered the same menu, people make different choices. And if there is cake for dessert, there is a chance one person may get a larger piece than another—and an even greater chance that one will think the other's piece is larger, whether it is or not.

ASYMMETRIES

If intimacy says, "We're close and the same," and independence says, "We're separate and different," it is easy to see that intimacy and independence dovetail with connection and status. The essential element of connection is symmetry: People are the same, feeling equally close to each other. The essential element of status is asymmetry: People are not the same; they are differently placed in a hierarchy.

This duality is particularly clear in expressions of sympathy or concern, which are all potentially ambiguous. They can be interpreted either symmetrically, as evidence of fellow feeling among equals, or asymmetrically, offered by someone one-up to someone one-down. Asking if an unemployed person has found a job, if a couple have succeeded in conceiving the child they crave, or whether an untenured professor expects to get tenure can be meant-and interpreted, regardless of how it is meantas an expression of human connection by a person who understands and cares, or as a reminder of weakness from someone who is better off and knows it, and hence as condescending. The latter view of sympathy seems self-evident to many men. For example, a handicapped mountain climber named Tom Whittaker, who leads groups of disabled people on outdoor expeditions, remarked, "You can't feel sympathetic for someone you admire"a statement that struck me as not true at all.

The symmetry of connection is what creates community: If two people are struggling for closeness, they are both struggling for the same thing: And the asymmetry of status is what creates contest: Two people can't both have the upper hand, so negotiation for status is inherently adversarial. In my earlier work, I explored in detail the dynamics of intimacy (which I referred to as involvement) and independence, but I tended to ignore the force of status and its adversarial nature. Once I identified these dynamics, however, I saw them all around me. The puzzling behavior of friends and co-workers finally became comprehensible.

Differences in how my husband and I approached the same exituation, which previously would have been mystifying, suddenly made sense. For example, in a jazz club the waitress recommended the crab cakes to me, and they turned out to be terrible. I was uncertain about whether or not to send them back. When the waitress came by and asked how the food was, I said that I didn't really like the crab cakes. She asked, "What's wrong with them?" While staring at the table, my husband answered, "They don't taste fresh." The waitress snapped, "They're frozen! What do you expect?" I looked directly up at her and said, "We just don't like them." She said, "Well, if you don't like them, I could take them back and bring you something else."

After she left with the crab cakes, my husband and I laughed because we realized we had just automatically played out the scripts I had been writing about. He had heard her question "What's wrong with them?" as a challenge that he had to match. He doesn't like to fight, so he looked away, to soften what he felt was an obligatory counterchallenge: He felt instinctively that he had to come up with something wrong with the crab cakes to justify my complaint. (He was fighting for me.) I had taken the question "What's wrong with them?" as a request for information. I instinctively sought a way to be right without making her wrong. Perhaps it was because she was a woman that she responded more favorably to my approach.

When I have spoken to friends and to groups about these

differences, they too say that now they can make sense of previously perplexing behavior. For example, a woman said she finally understood why her husband refused to talk to his boss about whether or not he stood a chance of getting promoted. He wanted to know because if the answer was no, he would start looking for another job. But instead of just asking, he stewed and fretted, lost sleep, and worried. Having no others at her disposal, this wife had fallen back on psychological explanations: Her husband must be insecure, afraid of rejection. But then, everyone is insecure, to an extent. Her husband was actually quite a confident person. And she, who believed herself to be at least as insecure as he, had not hesitated to go to her boss to ask whether he intended to make her temporary job permanent.

Understanding the key role played by status in men's relations made it all come clear. Asking a boss about chances for promotion highlights the hierarchy in the relationship, reminding them both that the employee's future is in the boss's hands. Taking the low-status position made this man intensely uncomfortable. Although his wife didn't especially relish taking the role of supplicant with respect to her boss, it didn't set off alarms in her head, as it did in his.

In a similar flash of insight, a woman who works in sales exclaimed that now she understood the puzzling transformation that the leader of her sales team had undergone when he was promoted to district manager. She had been sure he would make a perfect boss because he had a healthy disregard for authority. As team leader, he had rarely bothered to go to meetings called by management and had encouraged team members to exercise their own judgment, eagerly using his power to waive regulations on their behalf. But after he became district manager, this man was unrecognizable. He instituted more regulations than anyone had dreamed of, and insisted that exceptions could be made only on the basis of written requests to him.

This man behaved differently because he was now differently placed in the hierarchy. When he had been subject to the authority of management, he'd done all he could to limit it. But when

the authority of management was vested in him, he did all he could to enlarge it. By avoiding meetings and flouting regulations, he had evidenced not disregard for hierarchy but rather discomfort at being in the subordinate position within it.

Yet another woman said she finally understood why her fiancé, who very much believes in equality, once whispered to her that she should keep her voice down. "My friends are downstairs," he said. "I don't want them to get the impression that you order me around."

That women have been labeled "nags" may result from the interplay of men's and women's styles, whereby many women are inclined to do what is asked of them and many men are inclined to resist even the slightest hint that anyone, especially a woman, is telling them what to do. A women will be inclined to repeat a request that doesn't get a response because she is convinced that her husband would do what she asks, if he only understood that she really wants him to do it. But a man who wants to avoid feeling that he is following orders may instinctively wait before doing what she asked, in order to imagine that he is doing it of his own free will. Nagging is the result, because each time she repeats the request, he again puts off fulfilling it.

THE MIXED METAMESSAGES OF HELP

Emily and Jacob were planning their wedding themselves, but Emily's parents were footing a large part of the bill. Concerned that things come out right, her parents frequently called and asked detailed questions about the prices they were paying and the service they were getting: What hors d'oeuvres would be served? How many pieces would be provided per guest? What did dinner include? Would celery and olives be placed on each table? What flowers would be on the tables? Had all this been put in writing? Emily and Jacob heard the detailed questions as implying that the wedding was poised on the brink of disaster because they

were not competent to arrange it. In response to Emily's protests, her mother explained, "We want to be part of the planning; we want to help."

As with offers of sympathy, there is always a paradox entailed in offering or giving help. Insofar as it serves the needs of the one helped, it is a generous move that shows caring and builds rapport. But insofar as it is asymmetrical, giving help puts one person in a superior position with respect to the other. Borrowing the terminology of Gregory Bateson, we may regard the help as the message—the obvious meaning of the act. But at the same time, the act of helping sends metamessages—that is, information about the relations among the people involved, and their attitudes toward what they are saying or doing and the people they are saying or doing it to. In other words, the message of helping says, "This is good for you." But the fact of giving help may seem to send the metamessage "I am more competent than you," and in that sense it is good for the helper.

In interpreting the metamessages of status and connection in a particular instance of giving help, or any communication act, much depends on how things are done and said. For example, in an expression of sympathy, how comments are worded, in what tone of voice they are spoken, accompanied by what facial expressions and gestures all determine the impression made. All these signals send metamessages about how the communication is meant. A "soothing" pat might reinforce the impression of condescension; a look of great concern might intensify the impression that the other person is in deep trouble; an offhand smile might suggest instead that a question is intended as concern between equals.

The conflicting metamessages inherent in giving help become especially apparent when people are in a hierarchical relationship to each other by virtue of their jobs. Just as parents are often frustrated in attempts to be their children's "friends," so bosses who try to give friendly advice to subordinates may find that their words, intended symmetrically, are interpreted through an asymmetrical filter. For example, the director of a residential fa-

cility for retarded people was sympathetic to complaints by staff members about their low wages, so he spoke at a meeting with what he thought was forthrightness and concern. He leveled with them by admitting that their jobs would never pay enough to support a family. He also told them they would not be able to advance to higher-paying jobs if they did not have graduate degrees. As their friend, he advised that if they wanted jobs that could lead to more lucrative careers, they would have to find different jobs. The staff did not appreciate their director's candor, because they did not receive his communication as an expression of concern for their welfare coming from a peer. Rather, they heard it as a threat from a boss: "If you don't like it here, you can jolly well leave."

FRAMING

Another way to think about metamessages is that they frame a conversation, much as a picture frame provides a context for the images in the picture. Metamessages let you know how to interpret what someone is saying by identifying the activity that is going on: Is this an argument or a chat? Is it helping, advising, or scolding? At the same time, they let you know what position the speaker is assuming in the activity, and what position you are being assigned.

Sociologist Erving Goffman uses the term alignment to express this aspect of framing. If you put me down, you are taking a superior alignment with respect to me. Furthermore, by showing the alignment that you take with regard to others, what you say frames you, just as you are framing what you say. For example, if you talk to others as if you were a teacher and they were your students, they may perceive that your way of talking frames you as condescending or pedantic. If you talk to others as if you were a student seeking help and explanations, they may perceive you as insecure, incompetent, or naïve. Our reactions to

what others say or do are often sparked by how we feel we are being framed.

THE MODERN FACE OF CHIVALRY

Framing is key in the following commonplace scene. A car is moving slowly down the street while another is edging out of a parking spot. The driver of the parked car hesitates, but the driver of the other car stops and signals, with a hand wave, that he is yielding the right-of-way. If the driver of the parked car is a woman, chances are she will smile her thanks and proceed while the gallant man waits. But if the driver of the parked car is a man, he may well return wave for wave and insist on waiting himself, even if, under other circumstances, he might try to move out quickly before an advancing car got in his way.

The chivalrous man who holds a door open or signals a woman to go ahead of him when he's driving is negotiating both status and connection. The status difference is implied by a metamessage of control: The woman gets to proceed not because it is her right but because he has granted her permission, so she is being framed as subordinate. Furthermore, those in a position to grant privileges are also in a position to change their minds and take them away. This is the dimension to which some women respond when they protest gallant gestures as "chauvinist." Those who appreciate such gestures as "polite" see only the connection: He's being nice. And it is also the dimension the man performing the generous gesture is likely to see, and the reason he may be understandably incensed if his polite gesture sparks protest rather than thanks.

But if being allowed to proceed in traffic is simply a polite gesture that gives one an advantage, why do so many men decline the gift of the right-of-way and gesture the other car, or a pedestrian, to proceed ahead of them instead? Because waving another person on in traffic also preserves independence: The driver is deciding on his own course of action, rather than being told what to do by someone else.

THE PROTECTIVE FRAME

A protective gesture from a man reinforces the traditional alignment by which men protect women. But a protective gesture from a woman suggests a different scenario: one in which women protect children. That's why many men resist women's efforts to reciprocate protectiveness—it can make them feel that they are being framed as children. These underlying dynamics create sense out of what otherwise seem to be senseless arguments between women and men.

Here is an example of a momentary gesture that led to momentous frustration. Sandra was driving, and Maurice was sitting in the seat beside her. When she had to brake suddenly, she did what her father had always done if he had to stop suddenly when Sandra was sitting beside him: At the moment she braked, she extended her right arm to protect the person beside her from falling forward.

This gesture was mostly symbolic. Sandra's right arm was not strong enough to restrain Maurice. Perhaps its main function was simply to alert him that she was stopping unexpectedly. In any case, the gesture had become for her, as it was for her father, automatic, and it made her feel competent and considerate. But it infuriated Maurice. The explanation he gave was that she should keep both hands on the wheel for reasons of safety. She knew she did not lose control of the car when she extended her arm, so they never could settle this difference. Eventually she trained herself to resist this impulse with Maurice to avoid a fight, but she felt sadly constrained by what she saw as his irrational reaction.

Though Maurice explained his reaction in terms of safety,

he was actually responding to the framing implied by the gesture. He felt belittled, treated like a child, because by extending her arm to break his fall, Sandra was protecting him. In fact, Maurice was already feeling uncomfortable about sitting passively while Sandra was driving, even though it was her car. Many men and women who feel they have achieved equality in their relationship find that whenever they get into a car together, she automatically heads for the passenger seat and he for the driver's; she drives only when he is not there.

The act of protecting frames the protector as dominant and the protected as subordinate. But the status difference signaled by this alignment may be more immediately apparent to men. As a result, women who are thinking in terms of connection may talk and behave in ways that accept protection, unaware that others may see them as taking a subordinate position.

DIFFERENT MEANS TO THE SAME END

Both status and connection can be used as means to get things done by talking. Suppose you want to get an appointment with a plumber who is fully booked for a month. You may use strategies that manipulate your connections or your differences in status. If you opt for status, you may operate either as one-down or one-up. For example, one-up: You let it be known that you are an important person, a city official who has influence in matters such as licensing and permits that the plumber has need of. Or one-down: You plaintively inform the receptionist that you are new in town, and you have no neighbors or relatives to whom you could turn to take a shower or use the facilities. You hope she will feel sorry for you and give you special consideration. Whether you take a one-up or one-down stance, both these approaches play on differences in status by acknowledging that the two people involved are in asymmetrical relation to each other.

On the other hand, you could try reinforcing your sameness.

If you are from the same town as the plumber's receptionist, or if you are both from the same country or cultural group, you may engage her in talk about your hometown, or speak in your home dialect or language, hoping that this will remind her that you come from the same community so she will give you special consideration. If you know someone she knows, you may mention that person and hope this will create a feeling of closeness that will make her want to do something special for you. This is why it is useful to have a personal introduction to someone you want to meet, to transform you from a stranger into someone with whom there is a personal connection.

The example of talking to a plumber's receptionist illustrates options that are available whenever anyone tries to get something done. Ways of talking are rarely if ever composed entirely of one approach or the other, but rather are composed of both and interpretable as either. For example, many people consider namedropping to be a matter of status: "Look how important I am, because I know important people." But it is also a play on intimacy and close connections. Claiming to know someone famous is a bit like claiming to know someone's mother or cousin or childhood friend-an attempt to gain approval by showing that you know someone whom others also know. In name-dropping they don't actually know the people named, but they know of them. You are playing on connections, in the sense that you bring yourself closer to the people you are talking to by showing you know someone they know of; but to the extent that you make yourself more important by showing you know someone they have only heard of, you are playing on status.

Much—even most—meaning in conversation does not reside in the words spoken at all, but is filled in by the person listening. Each of us decides whether we think others are speaking in the spirit of differing status or symmetrical connection. The likelihood that individuals will tend to interpret someone else's words as one or the other depends more on the hearer's own focus, concerns, and habits than on the spirit in which the words were intended.

WHO'S DECEPTIVE?

In regarding these varying but related approaches to human relationships, people tend to sense that one or the other is the real dynamic. One man, on hearing my analysis of ways of talking to the plumber, commented, "Wouldn't using solidarity be deceptive?" If, like many men, one believes that human relations are fundamentally hierarchical, then playing on connection rather than status amounts to "pretending" there is no status—in other words, being deceptive. But those who tend to regard connection as the basic dynamic operating between people see attempts to use status differences as manipulative and unfair.

Both status and connection are ways of being involved with others and showing involvement with others, although those who are focused on one may not see the other as a means of involvement. Men are more often inclined to focus on the jockeying for status in a conversation: Is the other person trying to be one-up or put me down? Is he trying to establish a dominant position by getting me to do his bidding? Women are more often attuned to the negotiation of connections: Is the other person trying to get closer or pull away? Since both elements are always present, it is easy for women and men to focus on different elements in the same conversation.

MIXED JUDGMENTS AND MISJUDGMENTS

Because men and women are regarding the landscape from contrasting vantage points, the same scene can appear very different to them, and they often have opposite interpretations of the same action.

A colleague mentioned that he got a letter from a production editor working on his new book, instructing him to let her know if he planned to be away from his permanent address at any time in the next six months, when his book would be in production. He commented that he hadn't realized how like a parole officer a production editor could be. His response to this letter surprised me, because I have received similar letters from publishers, and my response is totally different: I like them, because it makes me feel important to know that my whereabouts matter. When I mentioned this difference to my colleague, he was puzzled and amused, as I was by his reaction. Though he could understand my point of view intellectually, emotionally he could not imagine how one could not feel framed as both controlled and inferior in rank by being told to report one's movements to someone. And though I could understand his perspective intellectually, it simply held no emotional resonance for me.

In a similar spirit, my colleague remarked that he had read a journal article written by a woman who thanked her husband in the acknowledgments section of her paper for helpful discussion of the topic. When my colleague first read this acknowledgment, he thought the author must be incompetent, or at least insecure: Why did she have to consult her husband about her own work? Why couldn't she stand on her own two feet? After hearing my explanation that women value evidence of connection, he reframed the acknowledgment and concluded that the author probably valued her husband's involvement in her work and made reference to it with the pride that comes of believing one has evidence of a balanced relationship.

If my colleague's reaction is typical, imagine how often women who think they are displaying a positive quality—connection—are misjudged by men who perceive them as revealing a lack of independence, which the men regard as synonymous with incompetence and insecurity.

IN PURSUIT OF FREEDOM

A woman was telling me why a long-term relationship had ended. She recounted a recurrent and pivotal conversation. She and the man she lived with had agreed that they would both be free, but they would not do anything to hurt each other. When the man began to sleep with other women, she protested, and he was incensed at her protest. Their conversation went like this:

SHE: How can you do this when you know it's hurting me?

HE: How can you try to limit my freedom?

SHE: But it makes me feel awful.

HE: You are trying to manipulate me.

On one level, this is simply an example of a clash of wills: What he wanted conflicted with what she wanted. But in a fundamental way, it reflects the difference in focus I have been describing. In arguing for his point of view, the key issue for this man was his independence, his freedom of action. The key issue for the woman was their interdependence—how what he did made her feel. He interpreted her insistence on their interdependence as "manipulation": She was using her feelings to control his behavior.

The point is not that women do not value freedom or that men do not value their connection to others. It is rather that the desire for freedom and independence becomes more of an issue for many men in relationships, whereas interdependence and connection become more of an issue for many women. The difference is one of focus and degree.

In a study of how women and men talk about their divorces, Catherine Kohler Riessman found that both men and women mentioned increased freedom as a benefit of divorce. But the word freedom meant different things to them. When women told her they had gained freedom by divorce, they meant that they had gained "independence and autonomy." It was a relief for them

not to have to worry about how their husbands would react to what they did, and not have to be "responsive to a disgruntled spouse." When men mentioned freedom as a benefit of divorce, they meant freedom from obligation—the relief of feeling "less confined," less "claustrophobic," and having "fewer responsibilities."

Riessman's findings illuminate the differing burdens that are placed on women and men by their characteristic approaches to relationships. The burden from which divorce delivered the women was perceived as internally motivated: the continual preoccupation with how their husbands would respond to them-and how they should respond to their husbands. The burden-from-which it delivered the men was perceived as externally imposed: the obligations of the provider role and a feeling of confinement from having their behavior constrained by others. Independence was not a gift of divorce for the men Riessman interviewed, because, as one man put it, "I always felt independent and I guess it's just more so now."

The Chronicle of Higher Education conducted a small survey, asking six university professors why they had chosen the teaching profession. Among the six were four men and two women. In answering the question, the two women referred to teaching. One said, "I've always wanted to teach." The other said, "I knew as an undergraduate that I wanted to join a faculty. . . . I realized that teaching was the thing I wanted to do." The four men's answers had much in common with each other and little in common with the women's. All four men referred to independence as their main motive. Here are excerpts from each of their responses:

I decided it was academe over industry because I would have my choice of research. There's more independence.

I wanted to teach, and I like the freedom to set your own research goals.

I chose an academic job because the freedoms of academia

outweighed the money disadvantages—and to pursue the research interest I'd like to, as opposed to having it dictated.

I have a problem that interests me. . . . I'd rather make \$30,000 for the rest of my life and be allowed to do basic research than to make \$100,000 and work in computer graphics.

Though one man also mentioned teaching, neither of the women mentioned freedom to pursue their own research interests as a main consideration. I do not believe this means that women are not interested in research, but rather that independence, freedom from being told what to do, is not as significant a preoccupation for them.

In describing what appealed to them about teaching, these two women focused on the ability to influence students in a positive way. Of course, influencing students reflects a kind of power over them, and teaching entails an asymmetrical relationship, with the teacher in the higher-status position. But in talking about their profession, the women focused on connection to students, whereas the men focused on their freedom from others' control.

MALE-FEMALE CONVERSATION IS CROSS-CULTURAL COMMUNICATION

If women speak and hear a language of connection and intimacy, while men speak and hear a language of status and independence, then communication between men and women can be like cross-cultural communication, prey to a clash of conversational styles. Instead of different dialects, it has been said they speak different genderlects.

The claim that men and women grow up in different worlds may at first seem patently absurd. Brothers and sisters grow up in the same families, children to parents of both genders. Where, then, do women and men learn different ways of speaking and hearing?

IT BEGINS AT THE BEGINNING

Even if they grow up in the same neighborhood, on the same block, or in the same house, girls and boys grow up in different worlds of words. Others talk to them differently and expect and accept different ways of talking from them. Most important, children learn how to talk, how to have conversations, not only from their parents but from their peers. After all, if their parents have a foreign or regional accent, children do not emulate it; they learn to speak with the pronunciation of the region where they grow up. Anthropologists Daniel Maltz and Ruth Borker summarize research showing that boys and girls have very different ways of talking to their friends. Although they often play together, boys and girls spend most of their time playing in same-sex groups. And, although some of the activities they play at are similar, their favorite games are different, and their ways of using language in their games are separated by a world of difference.

Boys tend to play outside, in large groups that are hierarchically structured. Their groups have a leader who tells others what to do and how to do it, and resists doing what other boys propose. It is by giving orders and making them stick that high status is negotiated. Another way boys achieve status is to take center stage by telling stories and jokes, and by sidetracking or challenging the stories and jokes of others. Boys' games have winners and losers and elaborate systems of rules that are frequently the subjects of arguments. Finally, boys are frequently heard to boast of their skill and argue about who is best at what.

Girls, on the other hand, play in small groups or in pairs; the center of a girl's social life is a best friend. Within the group, intimacy is key: Differentiation is measured by relative closeness. In their most frequent games, such as jump rope and hopscotch, everyone gets a turn. Many of their activities (such as playing house) do not have winners or losers. Though some girls are certainly more skilled than others, girls are expected not to boast about it, or show that they think they are better than the others. Girls don't give orders; they express their preferences as suggestions, and suggestions are likely to be accepted. Whereas boys say, "Gimme that!" and "Get outta here!" girls say, "Let's do this," and "How about doing that?" Anything else is put down as "bossy." They don't grab center stage—they don't want it—so they don't challenge each other directly. And much of the time, they simply sit together and talk. Girls are not accustomed to jockeying for status in an obvious way; they are more concerned that they be liked.

Gender differences in ways of talking have been described by researchers observing children as young as three. Amy Sheldon videotaped three- to four-year-old boys and girls playing in threesomes at a day-care center. She compared two groups of three—one of boys, one of girls—that got into fights about the same play item: a plastic pickle. Though both groups fought over the same thing, the dynamics by which they negotiated their conflicts were different. In addition to illustrating some of the patterns I have just described, Sheldon's study also demonstrates the complexity of these dynamics.

While playing in the kitchen area of the day-care center, a little girl named Sue wanted the pickle that Mary had, so she argued that Mary should give it up because Lisa, the third girl, wanted it. This led to a conflict about how to satisfy Lisa's (invented) need. Mary proposed a compromise, but Sue protested:

MARY: I cut it in half. One for Lisa, one for me, one for me. SUE: But, Lisa wants a whole pickle!

Mary comes up with another creative compromise, which Sue also rejects:

MARY: Well, it's a whole half pickle. SUE: No, it isn't.

MARY: Yes, it is, a whole half pickle.

SUE: I'll give her a whole half. I'll give her a whole whole.

I gave her a whole one.

At this point, Lisa withdraws from the alliance with Sue, who satisfies herself by saying, "I'm pretending I gave you one."

On another occasion, Sheldon videotaped three boys playing in the same kitchen play area, and they too got into a fight about the plastic pickle. When Nick saw that Kevin had the pickle, he demanded it for himself:

NICK: [Screams] Kevin, but the, oh, I have to cut! I want to cut it! It's mine!

Like Sue, Nick involved the third child in his effort to get the pickle:

NICK: [Whining to Joe] Kevin is not letting me cut the pickle.

JOE: Oh, I know! I can pull it away from him and give it
back to you. That's an idea!

The boys' conflict, which lasted two and a half times longer than the girls', then proceeded as a struggle between Nick and Joe on the one hand and Kevin on the other.

In comparing the boys' and girls' pickle fights, Sheldon points out that, for the most part, the girls mitigated the conflict and preserved harmony by compromise and evasion. Conflict was more prolonged among the boys, who used more insistence, appeals to rules, and threats of physical violence. However, to say that these little girls and boys used *more* of one strategy or another is not to say that they didn't use the other strategies at all. For example, the boys did attempt compromise, and the girls did attempt physical force. The girls, like the boys, were struggling for control of their play. When Sue says by mistake, "I'll give her a whole half," then quickly corrects herself to say, "I'll give her a whole whole," she reveals that it is not really the size of the portion that is important to her, but who gets to serve it.

While reading Sheldon's study, I noticed that whereas both

Nick and Sue tried to get what they wanted by involving a third child, the alignments they created with the third child, and the dynamics they set in motion, were fundamentally different. Sue appealed to Mary to fulfill someone else's desire; rather than saying that she wanted the pickle, she claimed that Lisa wanted it. Nick asserted his own desire for the pickle, and when he couldn't get it on his own, he appealed to Joe to get it for him. Joe then tried to get the pickle by force. In both these scenarios, the children were enacting complex lines of affiliation.

Joe's strong-arm tactics were undertaken not on his own behalf but, chivalrously, on behalf of Nick. By making an appeal in a whining voice, Nick positioned himself as one-down in a hierarchical structure, framing himself as someone in need of protection. When Sue appealed to Mary to relinquish her pickle, she wanted to take the one-up position of serving food. She was fighting not for the right to have the pickle, but for the right to serve it. (This reminded me of the women who said they'd become professors in order to teach.) But to accomplish her goal, Sue was depending on Mary's desire to fulfill others' needs.

This study suggests that boys and girls both want to get their way, but they tend to do so differently. Though social norms encourage boys to be openly competitive and girls to be openly cooperative, different situations and activities can result in different ways of behaving. Marjorie Harness Goodwin compared boys and girls engaged in two task-oriented activities: The boys were making slingshots in preparation for a fight, and the girls were making rings. She found that the boys' group was hierarchical: The leader told the others what to do and how to do it. The girls' group was egalitarian: Everyone made suggestions and tended to accept the suggestions of others. But observing the girls in a different activity-playing house-Goodwin found that they too adopted hierarchical structures: The girls who played mothers issued orders to the girls playing children, who in turn sought permission from their play-mothers. Moreover, a girl who was a play-mother was also a kind of manager of the game. This study shows that girls know how to issue orders and operate in a hierarchical structure, but they don't find that mode of behavior

appropriate when they engage in task activities with their peers. They do find it appropriate in parent-child relationships, which they enjoy practicing in the form of play.

These worlds of play shed light on the world views of women and men in relationships. The boys' play illuminates why men would be on the lookout for signs they are being put down or told what to do. The chief commodity that is bartered in the boys' hierarchical world is status, and the way to achieve and maintain status is to give orders and get others to follow them. A boy in a low-status position finds himself being pushed around. So boys monitor their relations for subtle shifts in status by keeping track of who's giving orders and who's taking them.

These dynamics are not the ones that drive girls' play. The chief commodity that is bartered in the girls' community is intimacy. Girls monitor their friendships for subtle shifts in alliance, and they seek to be friends with popular girls. Popularity is a kind of status, but it is founded on connection. It also places popular girls in a bind. By doing field work in a junior high school, Donna Eder found that popular girls were paradoxically—and inevitably—disliked. Many girls want to befriend popular girls, but girls' friendships must necessarily be limited, since they entail intimacy rather than large group activities. So a popular girl must reject the overtures of most of the girls who seek her out—with the result that she is branded "stuck up."

THE KEY IS UNDERSTANDING

If adults learn their ways of speaking as children growing up in separate social worlds of peers, then conversation between women and men is cross-cultural communication. Although each style is valid on its own terms, misunderstandings arise because the styles are different. Taking a cross-cultural approach to male-female conversations makes it possible to explain why dissatisfactions are justified without accusing anyone of being wrong or crazy.

Learning about style differences won't make them go away,